

Pakistan School Muscat

**Financial Statements
31 July 2025**

Registered office and principal place of business

P O Box 987, Darsait
Postal Code 112
Sultanate of Oman

INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF DIRECTORS OF PAKISTAN SCHOOL MUSCAT (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

16 November 2025



Moore Stephens

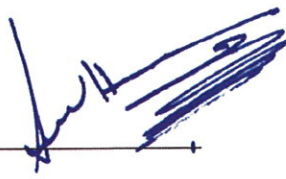
Pakistan School Muscat
Financial statements for the year ended 31 July 2025

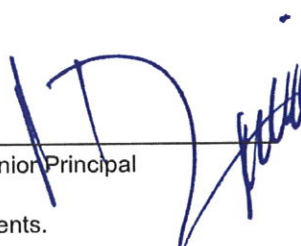
Statement of financial position

	Note	2025 RO	2024 RO
ASSETS			
Non-current assets			
Property and equipment	6	1,166,406	1,149,990
Right-of-use assets	7 b)	407,135	506,038
Non - current portion of wakala deposits	8	--	400,000
Total non-current assets		1,573,541	2,056,028
Current assets			
Inventories	5 d)	183,673	128,293
Fees and other receivables	10	309,045	339,770
Current portion of wakala deposits	8	400,000	100,000
Bank balances and cash	9	1,215,666	968,335
Total current assets		2,108,384	1,536,398
Total assets		3,681,925	3,592,426
SCHOOL'S FUNDS AND LIABILITIES			
School's funds			
School building fund	12	90,569	90,569
Accumulated surplus		2,258,474	1,987,511
Total School funds		2,349,043	2,078,080
Liabilities			
Non-current liabilities			
Non-current portion of lease liabilities	7 c)	364,228	426,312
Employees' end of service benefits	16 b)	633,383	568,850
Total non-current liabilities		997,611	995,162
Current liabilities			
Current portion of lease liabilities	7 c)	87,798	108,634
Trade and other payables	13	247,473	410,550
Total current liabilities		335,271	519,184
Total liabilities		1,332,882	1,514,346
Total School's funds and liabilities		3,681,925	3,592,426



These financial statements were authorised for issue by the Board of Directors on 16 / 11 / 2025 and signed on their behalf by:


Chairman


Senior Principal

The attached notes 1 to 19 form part of these financial statements.

Pakistan School Muscat

Financial statements for the year ended 31 July 2025

Statement of revenue and expenditure

	Note	2025 RO	2024 RO
INCOME			
Fee income	14	3,314,299	3,153,537
Other income	15	343,838	261,641
		<u>3,658,137</u>	<u>3,415,178</u>
EXPENSES			
Salaries and employee related costs	16	2,361,130	1,988,966
General and administration	17	998,160	847,341
Interest on lease liabilities	7 f)	27,884	26,034
		<u>3,387,174</u>	<u>2,862,341</u>
Net surplus for the year		270,963	552,837

Note:

The School has no items under other comprehensive income.

The attached notes 1 to 19 form part of these financial statements.

Pakistan School Muscat

Financial statements for the year ended 31 July 2025

Statement of changes in School's funds

	School building fund RO (note 12)	Accumulated surplus RO	Total RO
At 31 July 2023	90,569	1,434,674	1,525,243
Excess of revenue over expenditure (surplus) for the year	--	552,837	552,837
At 31 July 2024	90,569	1,987,511	2,078,080
At 31 July 2024	90,569	1,987,511	2,078,080
Excess of revenue over expenditure (surplus) for the year	--	270,963	270,963
At 31 July 2025	90,569	2,258,474	2,349,043

The attached notes 1 to 19 form part of these financial statements.

Pakistan School Muscat

Financial statements for the year ended 31 July 2025

Statement of cash flows

	2025 RO	2024 RO
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash receipts from students and branches	3,624,516	3,234,970
Cash paid to suppliers and employees	(3,133,613)	(2,484,159)
Net cash generated from operating activities	490,903	750,811
CASH FLOWS FROM INVESTING ACTIVITIES		
Additions to property and equipment	(228,488)	(231,919)
Profit / interest from wakala / call deposits	8,966	--
Movement in wakala investment deposits	100,000	(500,000)
Proceeds from disposal of property and equipment	--	1,380
Net cash used in investing activities	(119,522)	(730,539)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payment of lease liabilities	(124,050)	(125,249)
Net increase / (decrease) in cash and cash equivalents during the year	247,331	(104,977)
Cash and cash equivalents at the beginning of the year	968,335	1,073,312
Cash and cash equivalents at the end of the year	1,215,666	968,335

The attached notes 1 to 19 form part of these financial statements.